DAVID J. STINSON

MCIP, RPP, P.Ag. (705) 345-3324 dave@inciteplanning.com David J. Stinson | Professional Profile - LinkedIn *curriculum vitae*

Good planning is the ability to integrate a community's vision of itself with the technical expertise to fulfil it. I believe that land use decisions and the economic development that depends on them should be viewed from the "ground up" – to conserve the features and functions of the landscape that ensure the community's continued survival and then to develop those remaining resources that allow the community to flourish. A plan will help bring to fruition the vision the community has of itself. A planner's role is to facilitate this process and provide the necessary guideposts to make sure they get there.

AREAS OF EXPERTISE:

- Strategic thinking - priority setting, SWOT analysis, population projections, project evaluation;
- **Consultation -** public presentations, group facilitation, community and agency liaison; •
- Ecological inventory site inspection, bio-physical analysis, conservation design;
- Economic analysis cost/benefit, economic base, location quotient, market size;
- Research questionnaire design, key informant interviews, surveys, secondary source searches, • data analysis.

PROFESSIONAL EXPERIENCE:

Independent Consulting

2017	Beausoleil First Nation, CHRISTAIN ISLAND, ON	
	• Land Planning: create "Consultation Handbook and Guide to the Duty to Consult and Accommodate" for community members and staff, including background research, discussion with the community, and preparing flow charts, maps, and text	
2014-2016	Georgina Island First Nation, GEORGINA ISLAND, ON	
	• Land Planning: revised the "Community Land Use Plan and Implementation Strategy" for integration with new Geographic Information System, including recent data on natural features, adjusting zone boundaries, categories, language, and procedures	
2013 Rama First Nation, RAMA, ON		
	• Community Development: "EDBENDAAGOZIDJIG Those who belong: A Code for Members and Citizens of Rama First Nation" analysis of research regarding Bill C-31, other codes, and consultation with elders and staff; prepared a draft membership code for community consideration	
2012	Aboriginal Affairs and Northern Development Canada, OTTAWA, ON	
	• Workshops: "Planning 101, Land Use & Economic Development, Planning Professionals" for AANDC and the Communities engaged in the Land Use Planning Pilot Project	
2011-2012	Ministry of Training, Colleges and Universities, LONDON, ON	
	• Economic Development: "Job Potential of the Reintroduction of Fibre Flax Production in Mid-western Ontario: Labour Market Analysis" research on the context and market of flax as a source of fibre for bio-products such as textiles & bio-composites, and an estimation the job creation potential	

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2010-2011	Town of Minto, HARRISTON, ON
2010-2011	• Strategic Planning: "Integrated Sustainability Community Plan" analysis of sustainability
	themes from municipal documents and public consultation, examination of issues in
	terms of population growth and ecological impacts, and preparation of strategic
	responses
2009	Union of British Columbia Indian Chiefs, VANCOUVER, BC
	• Community Development: "Community Impact Assessment of Bill C-31" analysis of
2000	demographic profile and population forecast to examine extinction effect of <i>Indian Act</i>
2009	Curve Lake First Nation, CURVE LAKE, ON
	• Land Planning: "Comprehensive Community Plan" analysis of demographic profile, population forecast, land tenure, land use sectors, settlement patterns, proposed zoning,
	and resulting environmental, infrastructure, and community issues
2009	Beausoleil First Nation, CHRISTIAN ISLAND, ON
	Policy: "Dispute Resolution Policy"
2008	Beausoleil First Nation, CHRISTIAN ISLAND, ON
	Policy: "Land Acquisition Policy"
	Conservation Planning: "Species at Risk Action Plan"
2007	<u>Centre for Applied Renewable Energy</u> , BRUSSELS, ON
	• Briefs: "OMB/Planning Reforms"; "First Nations Energy Forum"; "Consultation with First
	Nation Communities"
	• Workshop: "Municipal Energy Strategies: Planning and Renewable Energy" for Municipal
2007	Leaders conference Windfill Fasters Contra WOODPRIDCE ON
2006	<u>Windfall Ecology Centre</u> , WOODBRIDGE, ON
2006	Workshops: <i>'Everyday Energy Efficiency'</i> for First Nations <u>Athabasca Chipewyan First Nation</u> , FORT CHIPEWYAN, AB
2000	Land Planning: assessment of community relocation proposal
2004-2005 <u>Green Leader Wind Energy, Inc.</u> , TORONTO, ON	
	• Land Planning: "Wingham Wind Farm Project-Environmental Impact Statement"
	assessment of environmental impacts for (36MW) 24 wind turbines
2004	Ontario Sustainable Energy Association, TORONTO, ON
	• Economic Development: <i>"Sustainable Power for First Nations"</i> survey of goals,
	obstacles & assets of First Nation renewable energy projects; researched
	cultural, jurisdictional, and external co-operational issues
1994	Perth County Community Development Council, STRATFORD, ON
	• Economic Development: "Feasibility of a Centralized Composting Facility" cost/benefit
	analysis of in-vessel composting;
	• Environment: studied existing paint-exchange depot
1993	<u>Tri-Municipal Committee</u> , BOSANQUET, STEPHEN and GRAND BEND, ON
	• Economic Development: "A Review of the Tri-Municipal Possibilities for Community
	Economic Development" analysis & description of community "Strengths-
	Weaknesses-Opportunities-Threats" through review of background documents,
	interview of local leaders, site visits, examination of tax base, economic base &
	location quotient, to explore possibilities for co-operation
	University Professor
2007-2008	Laurentian University, ORILLIA, ON Institute of University Partnerships and Advanced Studies
	Environmental Science
	Issues of Science in Society

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	Community Planning Advisor to 6 First Nations in South-Central Ontario
1997-2004	Ogemawahi Tribal Council, RAMA, ON provides professional advice and technical services
	• Strategic Planning: long-term land use and economic priority-setting exercises
	with Chief & Councils, developed programme evaluation tool;
	• Economic Development: community strategic exercise, retail feasibility &
	monetary leakage studies, campgrounds strategy, wind energy proposal;
	• Community Development: developed model to project population for
	complex native demography, dispute resolution with cottagers, Y2K workshops, critical review of sustainability committee;
	 Land Planning: site development analysis, use layout, sub-division design;
	land use plans and strategies, Additions to Reserve, Official Plan & capital
	"planning" studies review, representative at Ontario Municipal Board, salvage yard by-law, assisted drafting of development <i>Notification Protocol</i> ;
	 Conservation Planning: networking liaison & information "clearing house",
	analysis & reporting on natural environment issues, review & edit Environmental Study Report;
	• Liaison: represented First Nation interests for various external agency,
	regional, organisational, and self-government planning exercises
	Environmental Dianning Technician
1995-1996	Environmental Planning Technician Maitland Valley Conservation Authority, WROXETER, ON
1770 1770	Strategic Planning: revise plan-review record, update Flood Contingency Plan,
	identified threatened areas;
	• Land Planning: respond to land use applications & solicitor inquiries using site
	visits, maps, blueprints, air photos to ensure policy conformity;
	Conservation Planning: update Official plan & zoning maps to increase
	ecological accuracy, plant trees, assisting stream flow monitoring & GIS
	digitising;
	• Liaison: public outreach, inter-agency meetings
	Assistant Planner
1988	Kent County Planning Department, CHATHAM, ON
	• Community Development: designed questionnaire for Building Inspection Study;
	• Economic Development: interviewed business leaders, random sample of
	citizens, tourist survey, examined downtown strengths/weaknesses, wrote "Five
	 Year Activity and Forecast for the Dresden Business Improvement Association"; Land Planning: reviewed applications to Land Division Committee for by-law
	conformity;
	Liaison: assisted public with planning issues
	Landowner Contact Representative
1987	Natural Heritage Stewardship Programme, GUELPH, ON
	Conservation Planning: negotiated environmental stewardship agreements
	with private landowners;
	Community Development: administered opinion survey;
	Liaison: talk with local officials and press
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BOARDS & COMMITTEES:

2017-2019	SPCI Board Shared Path Consultation Initiative Provide direction to the newly incorporated Shared Path Consultation Initiative in its research, educational, legal, technical, and policy advocacy activities regarding the "Duty to Consult and Accommodate".
2017-2019	Lake Simcoe Co-ordinating Committee Ontario Ministry of the Environment and Climate Change Advise the Ontario government regarding the long-term management of Lake Simcoe.
2017-2018	Indigenous Community Planning Committee <i>Canadian Institute of Planners</i> Support the practice of community and regional planning through solidarity with Indigenous Peoples.
2016-2017	SPCI Steering Committee Shared Path Consultation Initiative Provide direction to the re-named, former Aboriginal Consultation Initiative in its research, educational, legal, technical, and policy advocacy activities regarding the "Duty to Consult".
2015-2016	"Duty to Consult" Round Table <i>Aboriginal Consultation Initiative</i> Research and promote capacity of municipal planners, planning schools, and Aboriginal communities to engage in appropriate consultation.
2015-2016	Indigenous Peoples Planning Sub-committee Canadian Institute of Planners Develop planning capacity and promote progress in planning practice among indigenous peoples.
2013-2019	Municipal Affairs Working Group Ontario Professional Planners Institute Liaison between the Planning profession and the Provincial government.
2013-2018	Lakeland District Programme Committee Ontario Professional Planners Institute Organise and host professional and social events.
2012-2018	"Duty to Consult" Organising Committee <i>Ontario Professional Planners Institute Lakelands District</i> Assisted with the organization and presentation at OPPI events.
2011	"Healthy Communities" Ad Hoc Committee Simcoe Muskoka District Health Unit/Ontario Professional Planners Institute Lakelands District Assisted with the organization and hosting of the SMDHU/OPPI "Working Together to Create Healthy Communities" seminar & workshop.
2009-2019	Affordable Housing Board of Directors <i>Foxfell Friends Co-operative Community Corporation</i> Oversight of ongoing operations of an Orillia apartment building.
2009-2019	Vulnerable Seniors Housing Board of Directors <i>Hillcrest Lodge non-profit Corporation; profiled by CMHC in <u>Advancing Affordable Housing Solutions</u> Oversight of ongoing operations of an Orillia senior's building.</i>

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2009-2012	Indigenous Peoples Planning Committee <i>Canadian Institute of Planners</i> Develop planning capacity and promote progress in planning practice among indigenous peoples.
2009-2012	Recognition Committee <i>Ontario Professional Planners Institute</i> Promote the profession of Planning to practising planners and the general public.
2009-2012	Lakeland District Executive Committee Ontario Professional Planners Institute Organise local chapter activities.
2005-2012	Renewable Energy Board of Directors Simcoe-Huronia Association for Renewable Energy Organise workshops, films, tours and promote conservation & renewable energy projects in the Midland, ON area.
2005	MURF Public Liaison Committee Orillia Multi-Use Recreation Facility Risk Assessment Represented public interest during examination of a contaminated brownfield as a potential building site.
2004	EMP Public Advisory Committee Lake Scagog Environmental Management Plan Represented Scugog Island First Nation perspective in discussions with public interest groups.
2003-2004	Harmonization Ad Hoc Committee Harmonization of Planning Along the Eastern Georgian Bay Coast Represented Moose Deer Point First Nation perspective in discussions with municipal planners.
2003	National Working Group Indian and Northern Affairs Canada First Nation and Inuit Comprehensive Community Planning Represented First Nation perspective in discussions with Federal bureaucrats about effective response to First Nations planning initiatives.
2001-2003	Community Environment Committee <i>Mnjikaning First Nation</i> Advise Council on community environmental concerns.
2001	Self-Government Working Group United Anishnaabeg Councils Functional Analysis Represented First Nations in, and co-facilitated, sessions to envision methods for developing environmental regimes under self-government.
2000-2006	Environmental Advisory Committee <i>City of Orillia (Chairman 2004-2005; vice-Chairman 2003, 2006)</i> Advise Council on referred environmental issues. Develop policy options and engage in environmental activities.
1996	Careers Opportunities Working Group Ontario Professional Planners Institute Assisted with the organization and hosting of the OPPI "Necessary Tools for Marketing Yourself and Your Small Business" Conference.

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CONFERENCES, WORKSHOPS, & PAPERS:

"Duty to Consult and Accommodate in Planning". 2018. City of Vaughan Workshop. 6 December 2018. Vaughan, Ontario.

"Duty to Consult as Precipitation". 2018. OPPI Symposium: Community Readiness. 12 October 2018. Laurentian University, Sudbury, Ontario.

"Duty to Consult and Accommodate in Planning". 2018. OPPI - Oak Ridge's District Workshop. 27 September 2018. Caledon, Ontario.

"Purpose & Principles of Consultation: Planning with the Duty to Consult". 2018. CIP Professional Learning Hub – Canadian Institute of Planners. 27 June 2018 | Posted by CIP | Indigenous Planning Post Contributed by Carolyn King and David J. Stinson, RPP, MCIP, P.Ag.: [https://www.cip-icu.ca/Learning-Hub?tagname=Indigenous+Planningcygroupid=0#]

"Indigenous Perspectives on Planning". 2018. Sidewalk Toronto Residents Reference Panel. Waterfront Toronto/ Alphabet's Sidewalk Labs. 23 June 2018. Toronto, Ontario.

"Rejuvenating Orillia's Waterfront". 2018. World Town Planning Day Design Charette. 28 May 2018. Monsignor Lee Catholic School, Orillia, Ontario.

"First Nations context and opportunities for partnership - Economic History & Consultation". 2018. Fundamentals of Community Economic Development; Economic Development Program. 7 May 2018. University of Waterloo.

"Whose Land... Whose Impact – Environmental Planning in the Pottawatomi Nation of Moose Deer Point". 2018. Department of Geography & Planning. Environmental Planning course: Guest Lecture. 26 March 2018. University of Toronto.

"Duty to Consult and Accommodate in Planning". 2018. The School of Environmental Design and Rural Development. 9 February 2018. University of Guelph.

"Do Cities Impact our Mental Health?". 2018. Planning Exchange Blog - Ontario Professional Planners Institute. 8 January 2018 | Posted by OPPI | Post Contributed by David Stinson, RPP | Community Design, Mental Health: [http://ontarioplanners.ca/Blog/Planning-Exchange/January-2018/Do-Cities-Impact-our-Mental-Health?platform=hootsuite]

"Duty to Consult Evolves..." 2017. The Ontario Planning Journal. Commentary: Vol. 32, # 6: 19. Ontario Professional Planners Institute. Toronto, Ontario. Co-authored with Clara MacCallum Fraser.

"Duty to Consult... Obligation or Opportunity?" 2017. OPPI Conference: The Planning Knowledge Exchange. Blue Mountain Resort, Town of the Blue Mountains, Ontario. 3 October 2017. Presented with Colette Isaac and Jesse Fieldwebster.

"The 'Duty to Consult' - what is land anyway?" 2017. Canadian Association of Geographers annual conference:

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Toward a Just and Sustainable World. York University, Toronto, Ontario. 29 May - 2 June 2017. Panel discussion: Land, property, and land conflicts II: Planning and Property.

"Duty to Consult and Accommodate & Planning". 2017. OPPI - Lakeland District Workshop. Owen Sound, Ontario. Co-facilitator with Carolyn King, Leigh Whyte, and Clara MacCallum Fraser.

"The Non-Profit approach to Affordable Housing". 2017. OPPI - Lakeland District Tour. Orillia, Ontario.

"Duty to Consult tutorial". 2017. The Ontario Planning Journal. Aboriginal-Municipal Planning: Vol. 32, # 1: 18. Ontario Professional Planners Institute. Toronto, Ontario.

"Duty to Consult: A Conversation in Contrasts". 2016. OPPI Symposium: Healthy Communities & Planning for the Public Realm. Hamilton, Ontario. 6 October 2016 | Videoed by OPPI | Interview with Mark LaFome and P. Leigh White: [https://youtu.be/kd3909IUM60]

"Does Planning have a Role in Truth and Reconciliation?" 2016. Planning Exchange Blog - Ontario Professional Planners Institute. 3 October 2016 | Posted by OPPI | Post Contributed by David Stinson, RPP: [http://ontarioplanners.ca/Blog/Planning-Exchange/October-2016]

"Duty to Consult". 2016. Toronto Conference of the United Church of Canada: 92 Annual Meeting. Midland, Ontario.

"Duty to Consult & Planning". 2016. OPPI - Lakeland District Workshop. Alderville First Nation, Ontario. Co-facilitator with Carolyn King.

"Walk Jane Walk ... "2016. The Ontario Planning Journal. Lakeland District: Vol. 31, # 2: 21. Ontario Professional Planners Institute. Toronto, Ontario.

"Planning with Indigenous Communities Panel". 2016. Ryerson University Planning Expo. Ryerson Association of Planning Students. Toronto, Ontario. Co-panelist with Carolyn King and Deborah McGregor.

"Duty to Consult & Municipalities". 2016. Our Land Conference. Rama First Nation, Ontario. Co-facilitator with Carolyn King and George McKibbon.

"Update on the Duty to Consult". 2016. The Ontario Planning Journal. Commentary Aboriginal-Municipal Planning: Vol. 31, # 1: 22. Ontario Professional Planners Institute. Toronto, Ontario. Co-authored with Leigh Whyte.

"Duty to Consult". 2016. The Ontario Planning Journal. Lakeland District: Vol. 31, # 1: 16-17. Ontario Professional Planners Institute. Toronto, Ontario.

"Duty to Consult & Planning". 2015. OPPI - Lakeland District Workshop. Midhurst, Ontario. Co-facilitated with Carolyn King and Clara MacCallum Fraser.

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- "Jane's Walk for St. Paul's Kids". 2015. Neighbourhood design charrette. Kids Church programme at St. Paul's Centre. Orillia, Ontario. Co-facilitated with Jody Maltby.
- "Water, Mr. Rango, Water..." 2014. The Ontario Planning Journal. Lakeland District: Vol. 29, # 6: 16. Ontario Professional Planners Institute. Toronto, Ontario.
- "Water: The Fluid Challenge". 2014. World Town Planning Day Design Charette. Monsignor Lee Catholic School, Orillia, Ontario. Co-facilitated with Colette Isaac and Jeff Dugan.
- "Benefits of mid-rise buildings". 2013. The Ontario Planning Journal. Lakeland District: Vol. 28, # 2: 20. Ontario Professional Planners Institute. Toronto, Ontario.
- "Dan completes the street". 2013. The Ontario Planning Journal. Lakeland District: Vol. 28, # 1: 12. Ontario Professional Planners Institute. Toronto, Ontario.

"Consulting with Aboriginal Communities". 2012. The Ontario Planning Journal. Lakeland District: Professional Development. Vol. 27, # 5: 20. Ontario Professional Planners Institute. Toronto, Ontario.

"Consulting with Aboriginal Communities: What does the Duty to Consult' mean for Planners?" 2012. OPPI - Lakeland District Panel Discussion. Midhurst, Ontario. Facilitator.

"Orillia launches Jane Jacobs Walk". 2012. The Ontario Planning Journal. Lakeland District: Vol. 27, # 4: 23 -24. Ontario Professional Planners Institute. Toronto, Ontario.

- "OMB Shuts Out First Nations Input". 2009. The Ontario Planning Journal. Vol. 24, # 6: 20-21. Ontario Professional Planners Institute. Toronto, Ontario.
- "Defining Aboriginal Populations: The Forecasting and Planning Challenge". 2008. Plan Canada. Vol. 48, # 2: Web Site edition. Canadian Institute of Planners. Ottawa, Ontario. Co-authored with Colette Isaac.
- "The Policy Basis for Consultation with First Nation Communities". 2008. The Ontario Planning Journal. Vol. 23, # 1: 30-31. Ontario Professional Planners Institute. Toronto, Ontario.
- "Municipal Energy Strategies: Planning and Renewable Energy". 2007. Municipal Leaders Workshop. Goderich, Ontario. Co-facilitated with Claire Dodds.

"Consultation with First Nation Communities". 2007. The Ontario Planning Journal. Vol. 22, # 4: 30-31. Ontario Professional Planners Institute. Toronto, Ontario.

"Determining who will be in your Community: An Assessment Tool". 2007. E-dbendaagzijig "Those Who Belong" First Nation Citizenship and Status Conference. Toronto, Ontario. Cofacilitator with Colette Isaac.

"First Nation Planning Workshop Beausoleil First Nation". 2006. The Ontario Planning Journal. Vol. 21, # 1: 14-15. Ontario Professional Planners Institute. Toronto, Ontario. Co-authored with Mike Sullivan.

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"The Planning Cycle: Creating Your Own 12-Step Plan". 2005. Ontario Aboriginal Lands Association Meeting. Algonquins of Pikwakanagan (Golden Lake First Nation), Ontario. Cofacilitator with Colette Isaac.

"Evaluating Plans and Planning Firms: Not all Plans are Created Equal". 2005. National Aboriginal Lands Managers Association 4th Annual Gathering. Halifax, Nova Scotia. Cofacilitator with Colette Isaac.

"Environment and Self-Government". 2002. Environment Canada's Aboriginal Environmental Capacity Building Training Workshop. Toronto, Ontario.

"Planning in a First Nation Community". 2001. <u>The Ontario Planning Journal</u>. Vol. 16, # 4: 5-6. Ontario Professional Planners Institute. Toronto, Ontario.

"Uncovering the Future: An Improved Tool for Studying First Nation Demographics". 1999. Union of Ontario Indians Gathering Strength Conference. Whitefish Lake First Nation (Atikameksheng Anishnawbek), Ontario. Co-facilitator with Colette Isaac.

"Attributes for Attempting a Sustainable Agriculture". 1991. Canadian Association for Rural Studies Conference, Queen's University. Kingston, Ontario.

<u>Sustainability: Agriculture's Contribution to an Emerging Paradigm</u>. 1990. University School of Rural Planning and Development, Major Research Paper. Guelph, Ontario.

"An Economic Aims Study for Aylmer". 1989. Canadian Association for Planning Students Conference, University of British Columbia, Vancouver, B.C.

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EDUCATION:		
1990	M.Sc. Planning University School of Rural Planning and Development, University of Guelph, Ontario Representative - Graduate Student Association Board of Directors	
1982	B.Sc Agriculture/Business Andrews University, Berrien Springs, Michigan Officer - Canadian Club Scholarship - Wm. H. Wohlers, in Agriculture Foreign Student Award - Outstanding Achievement in US History	
TRAINING:		
2018	UrbanFootprint Demo Calthorpe Analytics, Berkeley, CA	
2014	Provincial Policy Statement 2014 Training Ministry of Municipal Affairs and Housing/OPPI, Barrie	
2010	Lake Simcoe Protection Plan Training Ministry of Environment/OPPI, Toronto	
2009	Training in Transition (Towns) Huron Business Development Corporation/University of Guelph	
2009	Urban Design and Planning for Green Development University of Toronto/OPPI	
2003	Ecology University of Guelph	
2001	Community Economic Analysis University of Guelph/OMAFRRA, Toronto	
2000	Plain Language and Presentation Skills for Planners OPPI, Toronto	
2000	Ontario Petroleum Mechanics Safety Course TSSA, London	
1998	Planner as Facilitator OPPI, Toronto	
1997	Planner at the OMB OPPI, Niagara-on-the-Lake	
1997	Microsoft Word 97 and Access 97 Computer Training Centre, Barrie	
1997	Planning for Native Communities University of Guelph	
1996	Soil and Water Conservation and Rehabilitation University of Guelph	
1996	Negotiation Skills Ontario Agricultural Training Institute, Stratford	

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1995	Master Composter Thames Region Ecological Association, London
1994	Permaculture: Ecological Design Ecology Retreat Centre, Hockley Valley
1994	Introductory AutoCAD 12 Fanshawe College
1993	Land Surveying Fanshawe College
1989	Group Leadership Training Institute for Cultural Affairs/University of Guelph

VOLUNTEER:

2016	Ecological Footprint: How big is your footprint and does it shift the Climate? St. Paul's Centre Community Forum
2016-2018	Community Solar Project Orillia "Sunshine" Initiative
2014	Ecology of Urban Form Walk Creating Place: Reclaiming, Renewing, Belonging conference with "earth urbanist" Very Rev. Dr. Bill Phipps at St. Paul's United Church, Orillia
2012-2018	Annual Jane Jacobs Walk Jane's Walk Orillia & Jane's Walk Barrie
2007	"Vote for MMP" campaign Ontario referendum
2005-2019	Chancel Choir St. Paul's United Church, Orillia, ON
1995	Community Garden Committee Helping Hand Community Garden, London, ON
1994	Bird Seed Preference Experiment Project Feeder Watch, Cornell Lab of Ornithology
1993	Home Building Project Habitat for Humanity, London, ON
1992	Conference Marshal National Planning Conference, London, ON
1991	Food Bank Volunteer London Area Food Bank, London, ON

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DETAILED PROJECT HISTORY:

Community Economic Development

By facilitating a strategic approach to CED, I assist the community to move its economic goals forward. I help clarify community priorities by thorough discussions with the local council, opinion leaders, and the community at large. Partnerships, advice and funding can require collaborations with outside agencies to foster success. Taking inventory of the community's assets, identifying potential obstacles, as well as explicitly outlining "who does what by when" helps everyone become more fully aware of what it will take to implement their ideas. This "living document" provides criteria for the evaluation of the success of the community's efforts.

2011-2012	Job Potential of the Reintroduction of Fibre Flax Production in Mid-western
	Ontario - Labour Market Analysis
	Ministry of Training, Colleges and Universities
	Researched the context and market of flax as part of an assessment of the feasibility
	a processing enterprise. Also examined this as a source of fibre for bio-products
	such as textiles & bio-composites, and estimated the number of spin-offs jobs.
2004	Sustainable Power for First Nations – Report
	Ontario Sustainable Energy Association
	Co-authored the report on obstacles and assets of First Nations developing
	sustainable energy projects – jurisdictional issues, survey of First Nation sustainable
	energy projects, goals, feasibility of working with OSEA.
2002-2004	Georgina Island Wind Farm Proposal
	Georgina Island First Nation
	Initiation of a joint project between the Ontario Sustainable Energy Association and the First Nation to study the feasibility of using Georgina Island as a site for renewable energy generation. Facilitated discussion between community leadership, staff, members, as well as with representatives of OSEA and Indian and Northern Affairs Canada. Review of project proposals to ensure that the community's interests were respected.
2001	Five-year Campground Development Strategy
	Beausoleil First Nation
	Preparation of a plan of successive activities based on the community's Economic
	Development Strategy, ecological sensitivity and site parameters, for presentation to
	Chief & Council.
2000	Monetary Leakage Analysis
	Beausoleil First Nation
	Detailed analysis of secondary source information on the estimated loss of money

from expenditures outside of the community; presented findings to an interactive workshop with First Nation youth.

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1999	Retail Feasibility Study Moose Deer Point First Nation Preparation of a report assessing the social/demographic limits to commercial growth for a small, isolated community in a tourist region of Muskoka, including population forecasts, physical boundary of market catchment area, estimate of annual proportional population of visitors for the ultimate recommendation of demographic viability of retail enterprises.
1998	Economic Development Strategy <i>Beausoleil First Nation</i> Development of a plan through facilitation of community workshops, discussions with leadership and review of background studies for preparation of a written report outlining the economic development priorities and related initiatives for an island community. Follow-up included several semi-annual progress evaluations.
1994	Feasibility of a Centralized Composting Facility – Cost/Benefit Analysis <i>Perth County Community Development Council</i> Researched and prepared report analysing the construction and operating expenses of an industrial scale composter; contrasting environmental and employment spin- offs.
1993	A Review of the Tri-Municipal Possibilities for Community Economic Development – SWOT Analysis <i>Ministry of Municipal Affairs, Township of Bosanquet, Village of Grand</i> <i>Bend, Township of Stephen</i> Preparation and presentation of report examining opportunities for co-operation on natural, cultural, political and financial issues amongst municipal neighbours via "Strength-Weakness-Opportunity-Threat" analysis of the area's environment, agriculture, tourism, recreation, demographics, tax base, housing stock, municipal and social services for small municipalities in a tourist/agricultural region of south- western Ontario.
1989	Economic Aims Study of the Town of Aylmer <i>Town of Aylmer</i> Assisted in preparation of report on a statistical random sample of residents and key informant interviews of opinion leaders regarding economic development aspirations. Contrasted trends in local demographic, residential/business tax base, and commercial/industrial activity; presented findings to Council and to the Canadian Association of Planning Students Conference.
1988	Five-Year Activity and Financial Forecast for the Dresden Business Improvement Association Dresden Business Improvement Association Surveyed BIA members, random sampled residents, and availability sampled tourists; regarding strengths/weaknesses of commercial core and attractions for development of mid-term management plan for BIA activities.

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Land Use Development

My approach to Land Use Development is guided by conservation principles. When visiting a site, I gain a first-hand understanding of that particular place. By using additional information to supplement that knowledge, those areas of primary ecological significance and those that present technical challenges to development can be analysed. Aesthetic considerations guide the delineation of natural features that add character and create the beauty inherent in the landscape. Given those priorities, layout and servicing options are then designed.

2008	Preliminary Analysis of proposed Solar Energy locations REFERGY Canada, Inc. & KW Powerlogic		
	Visited sites, reviewed soil capability & planning policy restrictions, and prepared report for proposed solar farms.		
2006	Community Relocation Proposal <i>Athabasca Chipewyan First Nation</i> Revised and edited community development proposal. Updated a plan to relocate the community from its current site back to its traditional territory. It included the servicing and cost implications for constructing a new village core with the necessary community facilities, a new access highway, and housing options.		
2004-2005	Wingham Wind Farm Project Green Leader Wind Energy, Inc. Researched and prepared Environmental Impact Statement for 36 MW, 24 turbine wind farm.		
2003	Community Centre Site Selection Beausoleil First Nation Prepared and presented the findings of research for site selection process to locate new community centre to community meeting.		
2002	Capital Planning Studies - Review Alderville, Scugog Island, and Moose Deer Point - First Nations Review and comment on population projection and subdivision layout sections of draft reports from consultants.		
2000	Constrained Land Subdivision - Layout <i>Mnjikaning First Nation</i> Prepared and presented housing layout and servicing options on environmentally constrained property to infrastructure committee.		
2000	Cemetery & Pow-wow Grounds - Layout <i>Alderville First Nation</i> Designed use options for consideration by First Nation.		

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2000	Pre-acquisition Property Development - Analysis <i>Beausoleil First Nation</i> Preparation of report to Chief on the costs of the associated studies needed for a development application on municipally-controlled land being considered for purchase by the First Nation.
1998	Hope Island Light Station Environmental Issues Report <i>Beausoleil First Nation</i> Review of Environmental Assessment and discussion with government officials prior to the preparation of report to Chief & Council on Environmental Issues associated with the return of First Nation territory from Federal expropriation.
1997	Constrained Lot Commercial Re-development – Analysis Georgina Island First Nation Preparation of sketch plans showing analysis of environmental, servicing, and by- law constraints regarding small parcel redevelopment on First Nation reserve and fee simple property.
1997	Sub-divisions – Layout <i>Moose Deer Point First Nation</i> Preparation of sketch plans showing subdivision layouts for small parcel of land with significant environmental constraints for negotiations purposes.
1987	Cruickston Park Farm Ecological Assessment <i>University of Guelph</i> Preparation of sketch plan and report for presentation to University Property Management Official; outlined a possible development scenario.

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Land Use Policy

My approach to land use policy is to create workable procedures that can be easily used by those who must administer them. This is particularly important in situations where there are limited resources, such as First Nations, small municipalities, volunteer organizations, etc. While protecting the earth and encouraging entrepreneurship are underlying themes, a good policy must also foster mutual understanding between communities, not just those within them.

2017	Duty to Consult and Accommodate Handbook <i>Beausoleil First Nation</i> Researched and wrote staff handbook, and supplementary materials regarding the
	"duty to consult" BFN Protocol, and held community meetings to inform members.
2014 -2016	Community Land Use Plan and Implementation Strategy Georgina Island First Nation
	Revised the "Community Land Use Plan and Implementation Strategy" for integration with new Geographic Information System, including recent data on natural features; adjusted zone boundaries, categories, language, and procedures.
2009	Comprehensive Community Plan <i>Curve Lake First Nation</i>
	Analysed land tenure, land use sectors, and settlement pattern; provided review of resulting environmental, infrastructure, and community issues; also proposed zoning.
2009	Dispute Resolution Policy Beausoleil First Nation
	Researched dispute resolution and wrote policy to resolve conflicts arising from the use of land.
2008	Species at Risk Action Plan Beausoleil First Nation
	Researched and drafted action for species at risk: Gchi-gete'ii Mkomii-miishkoons (Forked Three-awned Grass/Aristida basiramea) according to its biological, ecological, individual, and cultural factors.
2008	Land Acquisition Policy Beausoleil First Nation
	Revised and updated policy and manual for land transfers between the First Nation and its members, including community consultation and briefs to Chief & Council.
2007	Community Energy Lead <i>Centre for Applied Renewable Energy</i> Researched and prepared briefs regarding Ontario Municipal Board and Planning Act reforms. Created and delivered workshop regarding renewable energy and
	planning approvals to municipal leaders, in collaboration with the Huron County Planning Department.

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2007	First Nation Liaison to OSEA <i>Ontario Sustainable Energy Association</i> Researched and prepared briefs regarding First Nation energy initiates, land claims, and the "Duty to Consult". Facilitated collaboration between OSEA and various First Nations.
2002-2004	 Addition to Reserve – Land Use Plan & Notification Protocol Moose Deer Point First Nation Provided professional and technical advice and assistance to First Nation leadership to accommodate the interests of the First Nation, immediate neighbours and ecological functioning of the land itself, including representing the community to the broader public and government officials during the course of land negotiations. Assisted in drafting of ancillary documents pertinent to the ATR process; made comprehensive revisions to initial draft of Land Use Plan, according to conservation principles. Presented the document and map to the community, its' leadership, and the negotiation table.
2002	Ontario Municipal Board - Hearing <i>Beausoleil First Nation</i> Defend the unique standing and legitimacy of the community before the OMB; regarding an adjacent landowner's development proposal. Successfully, represent the First Nation's legal, technical, cultural, and planning interests before the Board.
2002	Town of Georgina Draft Official Plan – Review <i>Georgina Island First Nation</i> Review and comment on Draft Official Plan of neighbouring municipality with respect to effects on the First Nation, opportunities for participation and enhancements of protocols between the two jurisdictions.
1998	Land Use Strategy Scugog Island First Nation Preparation of report and land use map summarizing existing land uses and proposed zoning. Surveyed community members and facilitated community workshops to clarify the community's vision of future development.
1997	Salvage Yard By-law <i>Alderville First Nation</i> Preparation of draft by-law for the regulation of salvage yards on First Nation land.
1996-1997	Development Application Review for Policy Conformity <i>Maitland Valley Conservation Authority</i> Ensure that development complied with MVCA policy. Review of policy maps from other agencies for conformity with environmental restrictions of the MVCA. Represented Conservation Authority on Inter-agency Committee.

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Community Social Development

Respect is the cornerstone of community social development, particularly when a thorough analysis of sensitive issues is required. I try to assume that all parties will have something to contribute, and attempt to share as much information as is appropriate, with tact and discretion.

2013	EDBENDAAGOZIDJIG Those who belong: A Code for Members and Citizens of Rama First Nation <i>Rama First Nation</i>
	Analysed research on the impact of Bill C-31 regarding the community's demographic profile, selected codes of other communities, and consultation with community elders and staff; prepared a draft membership code for community consideration.
2010-2011	Integrated Sustainable Community Plan <i>Town Of Minto</i>
	Analysed sustainability themes from municipal documents and public consultation; examined those issues that arose in terms of population growth and ecological impacts, and prepared strategic responses to them.
2009	Community Impact Assessment Union of British Columbia Indian Chiefs Analysed impact of Bill C-31 on the demographic profile of selected communities;
	prepared report of forecast population change based on status extinguishment.
2009	Comprehensive Community Plan <i>Curve Lake First Nation</i> Analysed demographic profile, and forecast population change based on status extinguishment; provided resulting implications for the community.
2006	Energy Efficiency Workshops <i>Windfall Ecology Centre</i> Conducted workshops and provided information on home energy efficiency to Mishkeegogamang First Nation and Wabaseemoong Independent Nation.
2004	Strategic Organisational Review <i>Ogemawahj Tribal Council</i> Assist facilitation of workshops to examine organisational effectiveness and mandate, in light of disappearance of functions due to possible self-government.
2002	Programme Evaluation Tool - Creation <i>Alderville First Nation</i> Developed a spreadsheet evaluation tool, and user guide, for monitoring the
	programme effectiveness of the First Nation Learning Centre.
1998-2004	Population Projection - Modelling Alderville, Georgina Island, Mnjikaning, Moose Deer Point, and Scugog Island - First Nations

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Developed a spreadsheet population projection model to meet the needs of First Nations with complex and unique demographic parameters; including the collection, preparation and sorting of necessary data, and presentation of final reports to various leadership, staff, workshops and conferences.

1998Contentious Emergency Access Route - Resolution
Beausoleil First Nation and Christian Island Cottagers Association
Liaison between the First Nation and cottagers regarding emergency service;
successful resolution of the contentious issue of extensive forest clearing for access
purposes.

1989Orangeville and District Senior Citizens' Club – Case Study
Orangeville & District Seniors' Club
Report on the factors that led to the successful creation of a volunteer organization
serving seniors in a medium-sized town in southern Ontario.

1988Orangeville Reservoir Conservation Area – Background Study
Credit Valley Conservation Authority, Town of Orangeville, Township of
Mono, Town of Caledon

Collaborative presentation to Orangeville Council on findings of possible jointmanagement of parkland for recreational opportunities, environmental priorities, financial constraints, political concerns, and public expectations. Key informant interviews and a random sample of the general public regarding their concerns for this asset.

1987 Elora and District Swimming Pool – Survey *Town of Elora*

Conduct random survey of the public regarding their opinions of construction of a community facility.